Salina Airport Authority Board of Directors Regular Meeting

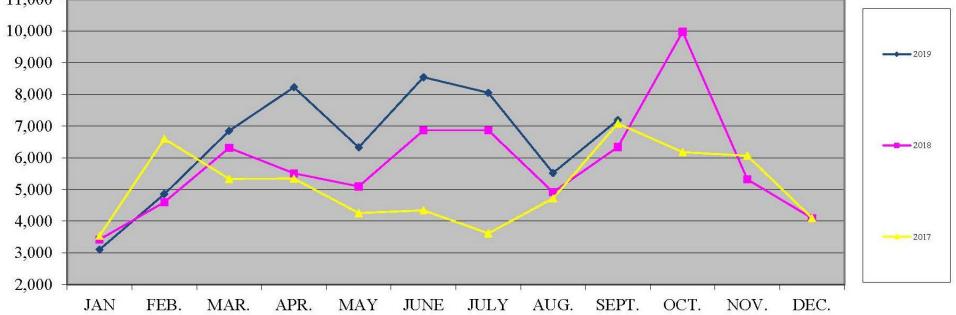
October 16, 2019



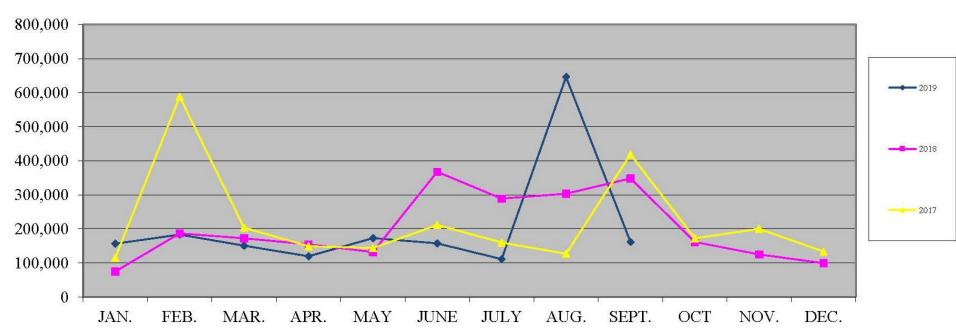
Review of Airport Activity & Financial Reports

Tim Rogers, A.A.E.

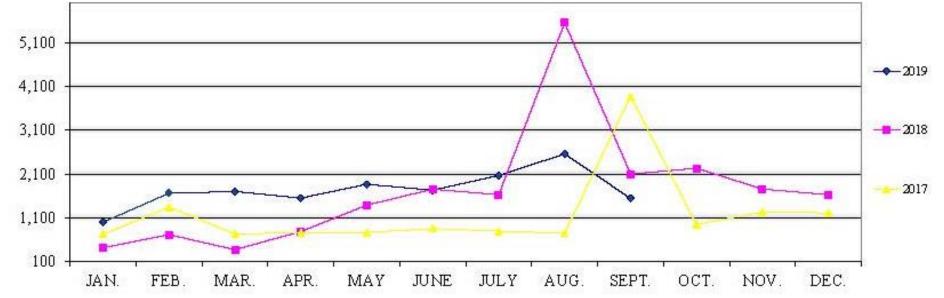








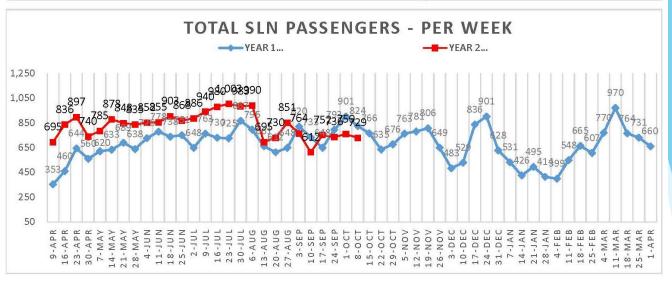




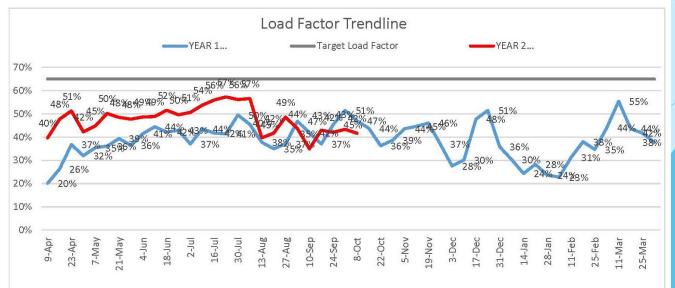
Weekly Enplanements and Load Factor

2018 - 2020 SkyWest Airlines

Weekly Enplane and Deplane (Monday thru Sunday) Note: SKW EAS service at SLN started on April 9, 2018



* Passenger numbers reported are unaudited by SKW and subject to change



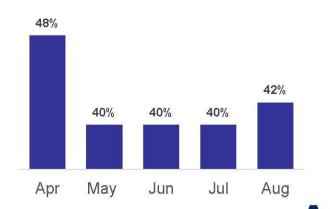


Key Performance Indicators – Salina Regional Airport Salina Airport Dashboard

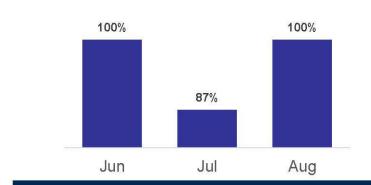
One-Way UAL Enplanements by Month



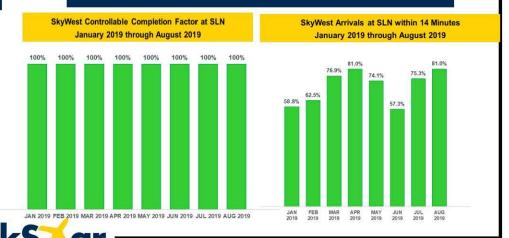
% of Tickets Sold with Under 21 Day Advance Purchase



Top 15 Business Fares within \$75 of ICT Each Way



Operating Performance



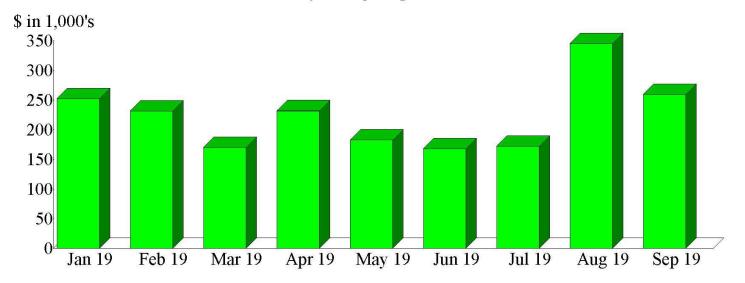
Financial Reports

Salina Airport Authority Profit & Loss Budget Performance September 2019

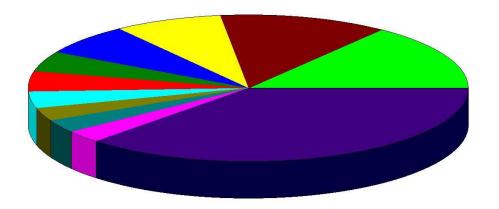
1:32 PM 10/11/2019 Accrual Basis

	Sep 19	Jan - Sep 19	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense			Zaagot	To to. Duaget	% or Dauget	A CONTRACTOR OF THE PROPERTY O
Income						
Total Airfield revenue	67,740	717,123	638,480	78,643	112%	851,307
Total Building and land rent	143,764	1,024,780	1,064,746	-39,966	96%	1,419,660
Total Other revenue	15,085	109,639	168,750	-59,111	65%	225,000
Total Income	226,589	1,851,542	1,871,976	-20,434	99%	2,495,967
Gross Income	226,589	1,851,542	1,871,976	-20,434	99%	2,495,967
Expense						
Total Administrative expenses	150,635	1,134,432	1,211,792	-77,360	94%	1,615,722
Total Maintenance expenses	55,708	630,304	632,251	-1,947	100%	843,000
Total Expense	206,343	1,764,736	1,844,043	-79,307	96%	2,458,722
Net Ordinary Income	20,246	86,806	27,933	58,873	311%	37,245
Other Income/Expense						
Total Other Income	202,108	2,583,808	2,410,959	172,849	107%	3,214,612
Total Other Expense	283,045	2,620,586	2,562,184	58,402	102%	3,416,245
Net Other Income	-80,937	-36,778	-151,225	114,447	24%	-201,633
let Income	-60,691	50,028	-123,292	173,320	-41%	-164,388

Sales by Month January through September 2019



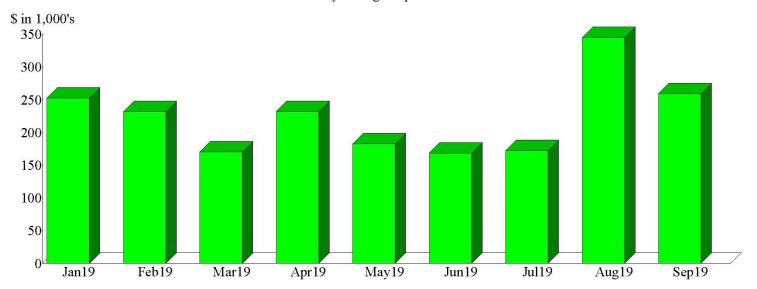
Sales Summary January through September 2019



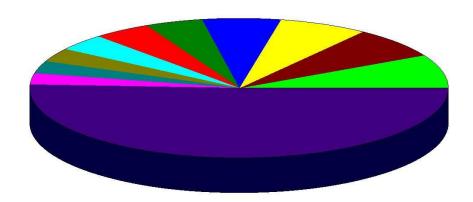
T	11.000/
Kansas Erosion Products, LLC.	14.68%
Avflight Salina	12.57
Exide	8.04
Wal-Mart Stores, Inc.	6.86
USSOCOM (Jaded Thunder)	4.49
City of Salina, KS	4.47
Universal Forest Products (UFP)	3.75
582nd Helicopter Group	2.95
SFC Global Supply Chain	2.87
Kansas State Polytechnic - Salina	2.77
Other	36. 5 6
Total \$2,013	2,705.73

By Customer

Sales by Month January through September 2019



Sales Summary January through September 2019



H-0606-1 (Hangar 606 - 2630 Arnold Ct.	7.96%
Utility Reimbursement (Utility Reimburse	7.27
FFF-Avflight Salina (Fuel Flowage Fee @	6.94
B-01021 (Building #1021 located at 3600	6.17
B-00655-3 (Bldg. #655 (56,961 SF) - 2656	4.57
H-0600-1 (Hangar 600 - 20,217 sq. ft.)	4.47
H-0509-1 (Hangar 509 Rental)	3.92
B-00620-1 (Building #620 (30,000 SF) an	3.25
Air Service Marketing (Fly Salina - Air	2.98
B-00655-4 (Bldg. #655 (32,628 SF) - 2656	2.61
Other	49.86
Total \$2,01	12,705.73

Financial Reports

Salina Airport Authority
Capital Additions Budget vs. Actual

As of September 30, 2019

2:21 PM 10/11/2019 Accrual Basis

		Sep 19	Jan - Sep 19	Annual Budget	+/- Annual Budget	% of Annual Budget
ASSETS						
Fixed A	Assets					
	Total Airfeld	29,372	75,018	450,656	-375,638	17%
	Total Buildings & Improvements	579,746	967,905	2,898,918	-1,931,013	33%
	Total Equipment	2,583	49,238	7,500	41,738	657%
	Land					
	Total Land	1,581	114,850	50,000	64,850	230%
То	tal Fixed assets at cost	613,282	1,207,011	3,407,074	-2,200,063	35%

Delivery of the Airport Authority's 2018 Comprehensive Annual Financial Report

Tim Rogers, A.A.E.

Review of the September 30, 2019 (Q3), Ten (10) Year Financial Trend Analysis Report

Tim Rogers, A.A.E.

					Jan-Sep 10	Jan-Sep 11	Jan-Sep 12	Jan-Sep 13	Jan-Sep 14	Jan-Sep 15	Jan-Sep 16	Jan-Sep 17	Jan-Sep 18	Jan-Sep 19
C	rdina	ry Inc	come	Expense										
		Inc	ome		1									
			Airfi	eld revenue										
4				Fuel Flowage Fees	136,198	127,525	139,492	97,983	85,808	115,915	113,033	163,501	162,608	148,738
4				Hangar rent	457,040	428,379	379,185	288,776	347,324	354,725	390,060	315,286	352,094	501,008
				Landing fees	3,796	2,898	2,534	2,473	2,413	4,200	5,435	37,007	50,504	27,572
4				Ramp rent	65,264	62,319	38,448	36,000	38,616	37,269	39,596	35,730	34,491	39,805
_	_	-	Tota	al Airfield revenue	662,298	621,120	559,659	425,232	474,161	512,109	548,124	551,524	599,697	717,123
			100000	0000005.5.199/persimposites 994/										
4	-4-	4		ding and land rent			200000000							
4	4	-		Agri land rent	38,032	29,932	37,497	54,643	56,826	45,275	56,354	55,774	41,750	69,460
+		+	H	Building rents	894,805	881,064	787,593	859,584	625,440	597,024	665,754	773,328	831,048	770,366
4		-	-	Land rent Basic Land Rent	00.004	06.256	05.140	101.000	400 204	55,000	52.442	70.207	75.500	04.070
+		-		Property tax - tenant share	89,921 99,473	86,256 99,473	85,140 127,336	104,089 96,885	100,291 105,876	55,883 117,000	52,412 97,497	78,207 90,000	75,592 90,169	81,878 92,924
+		+	+	Total Land rent	189,394	_		200,974	206,167			168,207	-	
+	+	+		i otal cand lent	189,394	185,729	212,477	200,974	206,167	172,883	149,909	168,207	165,761	174,802
		1		Tank rent	5,957	6,730	7,283	6,937	6,591	7,116	7,272	7,272	9,252	10,152
+		+	Total	al Building and land rent	1,128,189	1,103,454	1,044,850	1,122,137	895,024	822,297	879,289	1,004,581	1,047,811	1,024,780
+		1	1.00	s s	1,120,108	1,100,404	1,044,000	1,122,197	000,024	022,207	073,208	1,004,001	1,047,011	1,024,700
			Oth	er revenue										
+	+	+	701	ARFF Training	6,390	0	0	0	0	0	0	0	0	n
+				Airport Marketing	0,000	0	0	0	0	0	0	41,439	122,728	48,667
T				Commissions	9,500	10,154	13,045	17,691	22,901	14,568	15,784	32,344	17,342	23,912
T	T			Other income	34,067	32,040	46,029	59,594	14,496	55,337	45,419	53,136	140,422	37,060
T			Tota	al Other revenue	49,956	42,194	59,075	77,285	37,397	69,904	61,203	126,919	280,492	109,639
T		Tot	tal Inc	come	1,840,443	1,766,769	1,663,583	1,624,654	1,406,581	1,404,310	1,488,616	1,683,024	1,928,000	1,851,542
T														
		Co	st of (Goods Sold										
			Cos	t of Goods Sold	16,998	13,326	15,771	31,495	7,653	0	0	0	0	0
	8	Tot	tal CC	ogs	16,998	13,326	15,771	31,495	7,653	0	0	0	0	0
					4 000 440		4 047 040	4 500 450	1 000 000	1 101 010	4 400 040	4 000 004	4 000 000	2002 510
+	61	oss r	Rever	lue I	1,823,446	1,753,443	1,647,812	1,593,159	1,398,928	1,404,310	1,488,616	1,683,024	1,928,000	1,851,542
		-	pense											
+	+	EX	Т.	ninistrative expenses				++	+	+	+		+	+
+	-		-	A/E, consultants, brokers	42,017	37,939	28,747	10,587	1,365	4,135	33,076	850	21,072	26,524
T	-		Ħ	Airport promotion	51,366	22,243	8,057	17,544	17,398	9,055	16,687	47,134	135,267	108,174
Ť	1	T	П	Bad Debt Expense	0	0	0	0	0	3,422	0	0	2,480	1,209
T	1	T		Computer/Network Admin.	12,917	11,144	12,808	8,943	7,585	7,260	11,655	12,225	10,029	16,703
				Dues and subscriptions	20,602	24,021	26,200	23,168	17,356	15,283	16,125	20,586	16,059	16,459
T				E mplayee retirement	47,320	53,323	50,381	49,929	52,392	54,069	47,361	46,728	55,665	57,126
				FICA and medicare tax expense	44,996	46,779	46,909	43,338	40,984	39,713	39,146	42,321	44,796	43,588
				Industrial development	22,500	22,500	11,250	11,250	11,250	0	11,250	18,750	37,500	24,196
				Insurance , property	94,640	111,859	119,731	118,015	108,635	113,876	109,204	109,929	101,919	129,813
4				Insurance, medical	160,793	152,727	137,462	127,591	119,700	134,897	122,927	146,040	158,244	144,299
4		-		Kansas unemployment tax	827	611	613	568	8,625	336	512	553	386	570
4	-			Legal and accounting	27,338	44,884	31,192	29,708	30,274	37,271	13,750	13,471	36,854	40,962
+	-4	-		Office salaries	326,420	377,280	335,140	320,899	317,573	312,834	333,959	332,960	368,830	361,363
+	+	+	+	Office Supplies	9,160	11,051	5,412	5,808	4,862	5,000	5,822	4,833	9,468	5,839
+	- 1			Other administrative expense Merchant Processing Fees	540	447	700	4.455	121	505	122	500	2.402	2.772
+		+		Other administrative expense - Other	512 10,717	12,757	568 8,957	1,155 9,998	3,113	565 3,357	432 4,283	7,470	2,482 4,612	2,773 5,163
Ŧ		+	+	Variet Contract Date Contract Contract		13,203	9,525			3,922		8,059	7,094	
+	+	+	H	Total Other administrative expense Postage	11,229 3,491	2,652	1,450	11,153 2,686	3,538 2,242	1,467	4,715 1,668	1,666	2,816	7,936 1,597
+	+	+	1	Property appraisal expense	3,491	2,032	1,430	2,000	7,750	0	1,000	0	2,010	1,397
t				Property tax expense	116,931	116,312	116,312	110,077	109,723	116,250	123,750	120,000	108,750	121,969
T	1	t		Special Events	2,798	4,784	5,550	1.0,011	516	0	, 25,136 A	0	0	1,602
-†	1	Ť	П	Telephone	14,583	14,455	12,865	12,314	13,102	12,380	12,087	13,519	13,818	14,145
			+								100000000000000000000000000000000000000			
Ť	1			Training	0	0	0	6,261	2,593	4,580	1,411	40	4,888	2,100
			H	Training Travel and meetings	17,432	24,810	13,479	6,261 8,240	2,593 8,374	4,580 7,659	1,411 7,906	7,920	4,888 5,987	2,100 8,258

		Jan-Sep 10	Jan-Sep 11	Jan-Sep 12	Jan-Sep 13	Jan-Sep 14	Jan-Sep 15	Jan-Sep 16	Jan-Sep 17	Jan-Sep 18	Jan-Sep 19
	Maintenance expenses										
	Airfield maintenance	13,727	20,888	19,158	13,885	25,390	13,505	29,142	22,887	23,084	25,421
	Airport Security	-1,848	305	401	17	779	793	0	801	2,091	2,301
	Building maintenance	42,612	26,598	44,666	41,657	45,503	27,339	36,013	77,690	58,372	59,713
	Equipment fuel and repairs	68,122	70,601	57,801	89,786	65,218	50,930	43,904	89,435	70,621	64,66
	Fire Services	25,945	283	2,085	0	0	250	250	750	596	16,04
	Grounds maintenance	1,655	410	5,577	902	3,617	1,743	2,959	3,392	1,856	5,91
	Maintenance salaries	284,045	275,046	277,925	273,821	248,749	234,297	204,889	251,313	249,291	239,70
	Other maintenance expenses	21,105	16,330	15,001	16,161	12,722	10,315	10,278	11,595	11,210	9,88
	Snow removal expense	0	28,934	0	11,910	4,476	0	540	514	3,439	20,44
	Utilities	166,554	160,618	237,690	240,322	241,942	191,534	163,835	188,183	178,164	186,21
	Total Maintenance expenses	621,917	600,013	660,305	688,460	648,395	530,706	491,809	646,560	598,724	630,30
	Total Expense	1,649,276	1,692,593	1,633,390	1,606,538	1,534,232	1,414,114	1,404,820	1,594,144	1,740,646	1,764,73
Net O	Ordinary Income	174,170	60,850	14,422	-13,379	-135,304	-9,803	83,796	88,880	187,354	86,80
Other	er IncomeÆ xpense										
	Other Income										
11	Capital contributed	668,929	177,730	1,755,598	253,322	168,842	92,414	35,050	852,224	1,317,286	713,925
7	Gain on sale of assets	15,052	19,039	0	0	52,576	8,371	0	0	5,375	55,120
	Interest income		3,545.5			3,545,15	3,120.3			101000	100000
	Finance lease income	42,153	2,731	0	0	0	0	0	0		
	Interest income on deposits	7,200	6,520	1,276	567	384	238	403	791	3,445	15,556
	Total Interest income	49,353	9,252	1,276	567	384	238	403	791	3,455	15,556
	Mill levy income	1,388,265	1,387,468	1,371,769	1,341,555	1,494,650	1,504,949	1,494,383	1,555,002	1,766,361	1,799,207
1	Total Other Income	2,121,599	1,593,489	3,128,643	1,595,445	1,716,452	1,605,972	1,529,836	2,408,017	3,092,477	2,583,808
(Other Expense										
	Debt interest expense net										
	Bond issue cost	21,684	17,916	0	0	0	41,533	8,329	135,085	.0	73,185
	Interest Expense on Debt	860,417	560,765	867,129	835,220	810,494	799,367	719,198	700,976	560,159	483,431
	Total Debt interest expense net	882,100	578,681	867,129	835,220	810,494	840,899	727,527	836,061	560,159	556,611
	Depreciation expense	1,325,000	1,125,000	1,829,998	1,856,250	1,859,583	1,923,750	1,981,463	2,021,085	2,024,100	2,063,97
1	Total Other Expense	2,207,100	1,703,681	2,697,127	2,691,470	2,670,077	2,764,649	2,708,990	2,857,146	2,584,259	2,620,58
	Other Income	-85,501	-110,192	431,516	-1,096,025	-953,625	-1,158,677	-1,179,153	-449,129	508,218	-36,778
	The second	1							10000000000		
et Incom	me	88,668	-49,342	445,938	-1,109,404	-1,088,929	-1,168,480	-1,095,357	-360,249	695,572	50,02
1 1	Agri land rental income was reported under "land rental" until :	Marie III III II	2007					1			
		arrand contal until '	2007			1	1		+	+ +	-
roperty t	tax collected as additional land rental was reported under total				ime was reported	i iri otner income d	iuiing 2010-2013			1	10.
operty t ie SAA (r tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the	first year for COGS	and merchant pr	Jeessing rees, ince							
operty t ie SAA (2010, a	r tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the a significant source of hangar income was Learjet's occupanc	first year for COGS y in H600	and merchant pr	Jeessing rees, ince							
operty t ie SAA (2010, a 2015, th	r tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the a significant source of hangar income was Learjet's occupanc the operation and sale of avgas (self-fuel station) was transfer	first year for COGS y in H600 red to Avflight.									
operty t ie SAA (2010, a 2015, th 12 was	r tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the a significant source of hangar income was Learjet's occupance the operation and sale of avgas (self-fuel station) was transfer is the first year in the past ten for the SAA to utilize an FAA gra	first year for COGS y in H600 red to Avflight.			contra account u	nder office salaries					
operty t e SAA (2010, a 2015, th 12 was e KSU I	tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the a significant source of hangar income was Learjet's occupance the operation and sale of avgas (self-fuel station) was transfers the first year in the past ten for the SAA to utilize an FAA grad Direct Finance Lease was paid off in 2010.	first year for COGS y in H600 red to Avflight. nt for in-house con	struction observa	tion providing the	contra account u	nder office salaries					
operty to ne SAA (2010, a 2015, th 112 was ne KSU I	r tax collected as additional land rental was reported under total did not begin selling avgas until 2010; therefore this was the a significant source of hangar income was Learjet's occupance the operation and sale of avgas (self-fuel station) was transfer is the first year in the past ten for the SAA to utilize an FAA gra	first year for COGS y in H600 red to Avflight. nt for in-house con with employee trai	struction observa	tion providing the	contra account u	nder office salaries					

Review and Discussion of Forecasted 2020 Operating Expenses

Tim Rogers, A.A.E.

Presentation of the Terminal Building Requirements Study 2020-2025 Passenger Forecast

Tim Rogers, A.A.E.



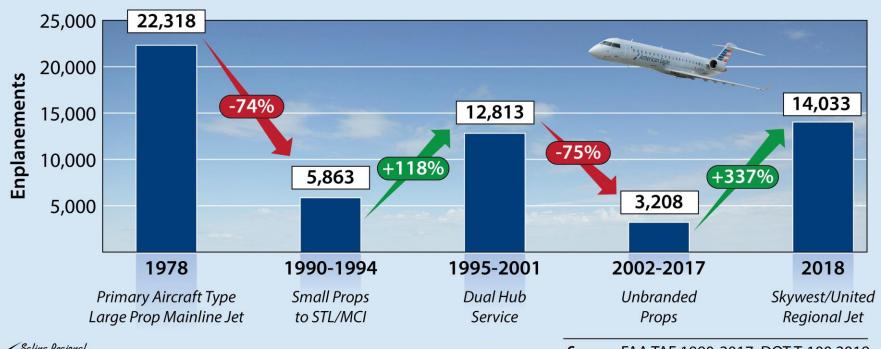
Terminal Area Master Plan Project Schedule

	Element					M	lonths				
otice to Proceed —	→	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY
Project Managem	ent		-	<u></u>							e .
Inventory Existing	g Terminal										
Terminal Forecas	t Update										
Terminal Capacit	y & Facility Requirements			335							
Terminal Area Al	ternatives Anaylsis										
Recommended Co	oncept/Financial Feasibility								Ï		
Meetings/Final De	ocumentation				•						
-	Staff Review/Coordinations Meetings (3)				MTG		MTG		MTG		
	Airport Authority Update/ Approval Meetings (4)		VC	MTG	VC	MTG	VC	MTG	VC	MTG	
KEY: 1TG - Meeting 1C - Video Conference	Terminal Area Plan Technical Report									DF	F
OF - Draft Final - Final	Update ALP and Terminal Area Plan Drawings			HO							



Figure 2B:

Average Annual Enplanements by Era of Service at SLN

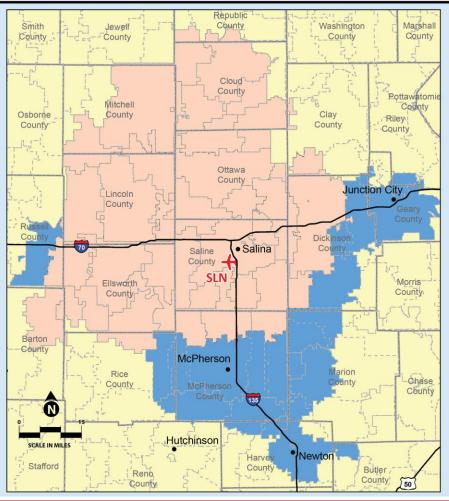




Source: FAA TAF 1990-2017; DOT T-100 2018

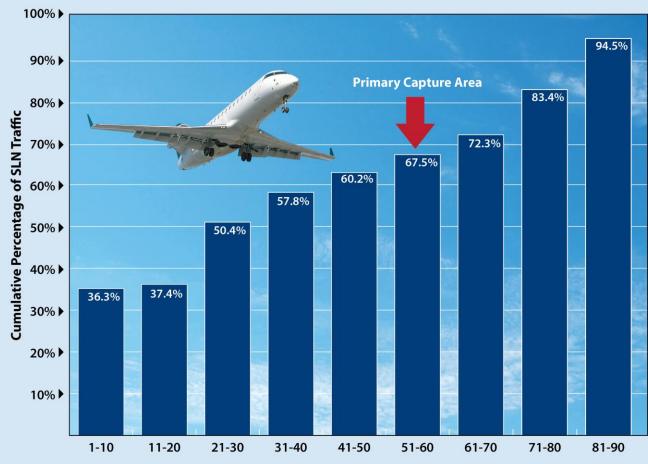
SLN Catchment Area







Cumulative Percentage of SLN Traffic by Drive Time





Driving Distance from SLN (in minutes)

Traffic in the catchment area is evenly distributed between east and west, driving the case that equal service in both directions could be supported.

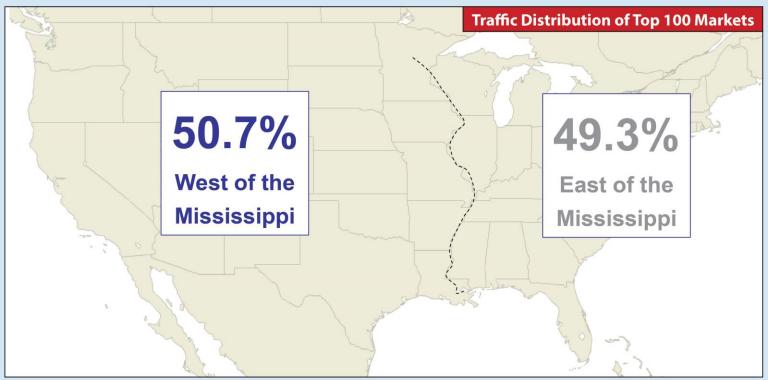




Table 2D:

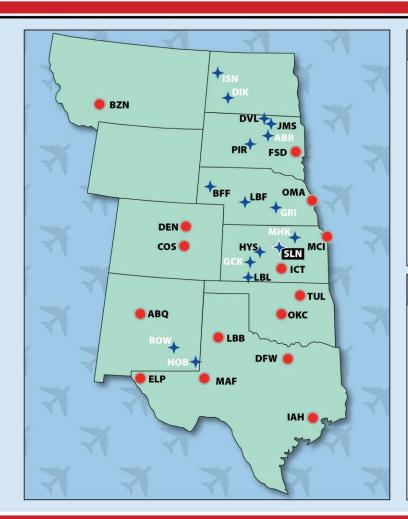
Top 20 Destination Metro Markets from SLN Catchment Area – Year Ended 2018

Rank	Airport/Multiple Airport Metro Area	Airport Codes	Passengers	Per Day Each Way
1	Los Angeles Basin	LAX/ONT/BUR/LGB/SNA	66,477	91.1
2	Las Vegas	LAS	63,520	87.0
3	Chicago	ORD/MDW	55,838	76.5
4	Phoenix / Mesa	PHX/AZA	55,523	76.1
5	Washington / Baltimore	DCA/IAD/BWI	51,064	70.0
6	Orlando	MCO/SFB	49,037	67.2
7	Denver	DEN	46,254	63.4
8	New York / Newark	LGA/EWR/JFK/HPN/ISP/SWF	45,345	62.1
9	Seattle	SEA	42,073	57.6
10	Dallas / Fort Worth	DFW/DAL	36,154	49.5
11	Atlanta	ATL	30,467	41.7
12	San Diego	SAN	28,846	39.5
13	Boston Area	BOS/MHT/PVD	25,095	34.4
14	Tampa / St. Petersburg	TPA/PIE	24,594	33.7
15	Houston	IAH/HOU	20,930	28.7
16	Portland	PDX	20,822	28.5
17	St. Louis	STL	19,300	26.4
18	Fort Lauderdale	FLL	19,281	26.4
19	Cancun	CUN	18,047	24.7
20	Nashville	BNA	17,525	24.0
Source: L	Demand and Leakage Study,	ArkStar 2019		_



Exhibit 2B:

Great Plains Regional Jet **Airports**



REGIONAL JET AIRPORTS

ABR - Aberdeen Regional Airport

BFF - Western Nebraska Regional Airport (Scottsbluff)

DIK - Theodore Roosevelt Regional Airport (Dickinson)

DVL - Devil's Lake Regional Airport

GCK - Garden City Regional Airport

GRI - Central Nebraska Regional Airport (Grand Island)

HOB - Lea County Regional Airport

HYS - Hays Regional Airport

ISN - Sloulin Field International Airport (Williston)

JMS - Jamestown Regional Airport

LBF - North Platte Regional Airport

LBL - Liberal Mid-America Regional Airport

MHK - Manhattan Regional Airport

PIR - Pierre Regional Airport

ROW - Roswell International Air Center

SLN - Salina Regional Airport

HUB AIRPORTS

ABQ - Albuquerque International Sunport

BZN - Bozeman Yellowstone International Airport

COS - Colorado Springs Municipal Airport

DEN - Denver International Airport

DFW - Dallas/Fort Worth International Airport

ELP - El Paso International Airport

FSD - Sioux Falls Regional Airport

IAH - George Bush Intercontinental Airport

ICT - Wichita Dwight D. Eisenhower National Airport

LBB - Lubbock Preston Smith International Airport

MAF - Midland International Air and Space Port

MCI - Kansas City International Airport

OKC - Will Rogers World Airport

OMA - Omaha Eppley Airfield

TUL - Tulsa International Airport



Exhibit: 2D:

Scheduled Air Service Histories 2003-2018

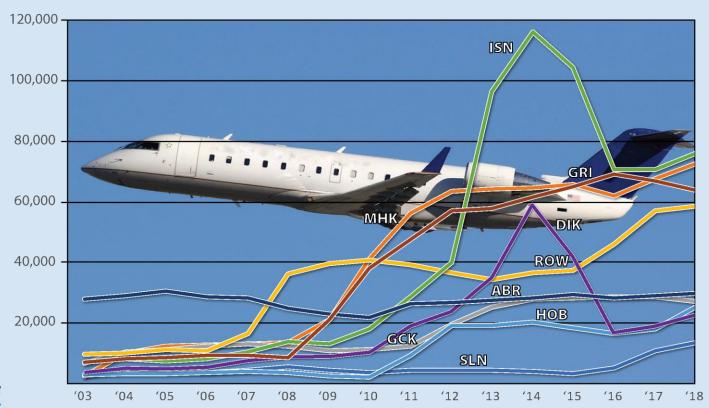




Table 2E:

Travel Propensity History Comparable Great Plains Airports

	Pre-Dere	gulation		Ţ	Post-Deregulati	on				
	1975	1978	1983	2003	2008	2013	2018			
SLN - SALINA, KS [MICRO]	SLN - SALINA, KS [MICRO]									
Enplanements	13,618	22,318	6,619	618	3,673	2,361	11,672			
Seats	57,888	125,810	43,385	17,195	24,719	7,317	37,954			
Population (000s)	55,308	55,430	55,542	60,171	60,948	61,853	60,203			
TPF	0.246	0.403	0.119	0.010	0.060	0.038	0.194			
GCK - GARDEN CITY, KS [N	MICRO]									
Enplanements	5,273	8,987	7,700	4,756	10,368	23,436	25,084			
Seats	38,070	46,359	45,239	34,841	32,927	31,964	33,032			
Population (000s)	24,798	26,592	32,851	41,950	39,370	40,996	40,554			
TPF	0.213	0.338	0.234	0.113	0.263	0.572	0.619			
MHK - MANHATTAN, KS [MSA]									
Enplanements	26,355	34,044	15,107	460	11,649	62,130	70,459			
Seats	109,134	123,436	69,381	35,777	33,687	83,859	95,494			
Population (000s)	107,248	108,545	114,143	109,379	120,604	136,160	130,574			
TPF	0.246	0.314	0.132	0.004	0.097	0.456	0.540			

*No Reported T-3 or T-100 Scheduled Air Service

TPF: Travel Propensity Factor

Sources:

Enplanements/Seats - 1975-1983: Airport Activity Statistics, Schedule T- 3, Civil Aeronautics Board (CAB); 2003-2018: T-100 Database

Bureau of Transportation Statistics (BTS)

Population - Intercensal Population Estimates, U.S. Census Bureau



Table 2E:

Travel Propensity History Comparable Great Plains Airports

	Pre-Dere	gulation		ļ	Post-Deregulati	on				
	1975	1978	1983	2003	2008	2013	2018			
GRI - GRAND ISLAND, NE	GRI - GRAND ISLAND, NE [MSA]									
Enplanements	29,136	45,031	36,018	5,266	6,614	55,709	61,739			
Seats	164,554	172,820	201,298	22,230	19,383	67,115	77,088			
Population (000s)	61,070	62,371	64,835	68,592	70,790	74,776	76,195			
TPF	0.477	0.722	0.556	0.077	0.093	0.745	0.810			
HOB - HOBBS, NM [MICRO	0]									
Enplanements	4,827	7,111	4,298	921	1,754	17,235	23,413			
Seats	29,976	48,484	29,070	11,742	7,200	28,717	33,858			
Population (000s)	52,066	54,660	66,174	56,643	62,737	68,173	69,611			
TPF	0.093	0.130	0.065	0.016	0.028	0.253	0.336			
ROW - ROSWELL, NM [MI	CRO]									
Enplanements	20,988	25,204	11,882	7,677	34,198	32,543	56,607			
Seats	95,762	94,230	44,620	37,791	47,299	46,702	81,822			
Population (000s)	46,633	48,487	56,267	61,248	64,378	65,836	64,689			
TPF	0.450	0.520	0.211	0.125	0.531	0.494	0.875			

*No Reported T-3 or T-100 Scheduled Air Service

TPF: Travel Propensity Factor

Sources:

Enplanements/Seats - 1975-1983: Airport Activity Statistics, Schedule T- 3, Civil Aeronautics Board (CAB); 2003-2018: T-100 Database

Bureau of Transportation Statistics (BTS)

Population - Intercensal Population Estimates, U.S. Census Bureau



Table 2E:

Travel Propensity History Comparable Great Plains Airports

	Pre-Dere	gulation		ļ	Post-Deregulati	on				
	1975	1978	1983	2003	2008	2013	2018			
DIK - DICKINSON, ND [MI	DIK - DICKINSON, ND [MICRO]									
Enplanements	*	*	*	3,710	8,834	34,932	22,576			
Seats	-	-	-	35,473	53,978	74,583	31,700			
Population (000s)	21,659	22,810	29,152	23,251	24,143	29,230	30,997			
TPF	-	-	-	0.160	0.366	1.195	0.728			
ISN - WILLISTON, ND [MI	CRO]									
Enplanements	4,037	8,197	*	5,184	11,965	94,391	73,844			
Seats	19,893	28,405	-	29,376	34,650	126,552	86,900			
Population (000s)	19,343	20,556	27,250	19,705	20,928	29,599	35,350			
TPF	0.209	0.399	-	0.263	0.572	3.189	2.089			
ABR - ABERDEEN, SD [MI	CRO]									
Enplanements	34,788	39,211	24,987	25,976	22,950	25,549	27,688			
Seats	181,934	183,556	90,202	94,533	51,813	36,420	37,100			
Population (000s)	43,463	42,997	41,495	39,419	39,915	42,255	43,191			
TPF	0.800	0.912	0.602	0.659	0.575	0.605	0.641			

*No Reported T-3 or T-100 Scheduled Air Service

TPF: Travel Propensity Factor

Sources:

Enplanements/Seats - 1975-1983: Airport Activity Statistics, Schedule T- 3, Civil Aeronautics Board (CAB); 2003-2018: T-100 Database

Bureau of Transportation Statistics (BTS)

Population - Intercensal Population Estimates, U.S. Census Bureau



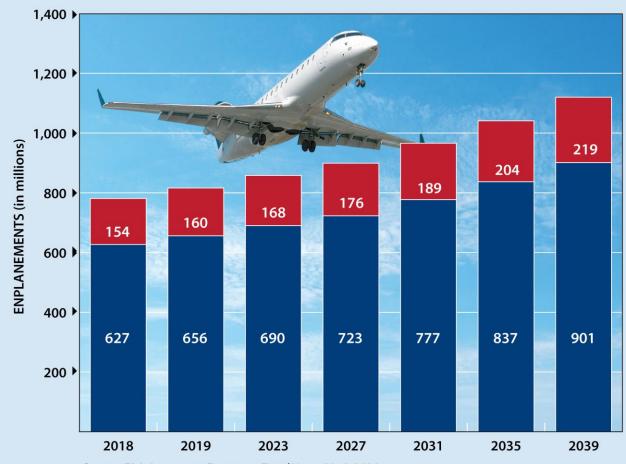
Table 2F: Socioeconomic Forecasts

Year	Population	Total Employment	PCPI (2012\$)	GRP (millions 2012\$)					
History									
2005	60,458	41,356	\$36,062	\$2,334.907					
2010	61,911	40,164	\$38,602	\$2,603.833					
2015	61,425	41,738	\$42,396	\$2,821.024					
2016	60,989	41,718	\$43,587	\$2,933.406					
2017	60,597	41,732	\$44,475	\$2,959.520					
2018	60,203	42,152	\$43,536	\$2,978.972					
Forecast	Forecast								
2020	61,034	42,590	\$44,792	\$3,018.080					
2025	61,633	43,529	\$47,710	\$3,117.030					
2030	62,033	44,258	\$50,484	\$3,217.640					
2040	62,063	44,624	\$54,561	\$3,423.620					
Compound Ann	ual Growth Rate (CAGF	R)							
2018-25	0.34%	0.46%	1.32%	0.65%					
2018-40	0.14%	0.26%	1.03%	0.63%					
Source: Comple	ete Economic and Demo	graphic Data Source (CEDDS), Woods	& Poole, 2019.						



U.S. Domestic Enplanement Forecast





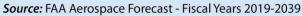




Table 2G:

Scheduled Passenger Enplanement Projections

Year	SLN Scheduled Enplaned	U.S. Regional Enplanements (millions)	SLN Market Share	Salina Micro Population	Travel Propensity Factor (TPF)
2010	1,698	161.7	0.000011	61,911	0.03
2011	2,645	161.7	0.000016	61,886	0.04
2012	2,546	159.0	0.000016	61,924	0.04
2013	2,361	155.5	0.000015	61,853	0.04
2014	2,149	154.1	0.000014	61,594	0.03
2015	1,221	153.0	0.000008	61,425	0.02
2016	3,257	151.6	0.000021	60,989	0.05
2017	8,877	148.7	0.000060	60,597	0.15
2018	11,672	153.8	0.000076	60,203	0.19



Table 2G:

Scheduled Passenger Enplanement Projections

Year	SLN Scheduled Enplaned	U.S. Regional Enplanements (millions)	SLN Market Share	Salina Micro Population	Travel Propensity Factor (TPF)	
Scenario 1 - Maintain Basic Level of Service						
2020	22,000	163.2	0.000135	61,034	0.360	
2025	23,100	171.7	0.000135	61,633	0.375	
2030	25,100	185.8	0.000135	62,033	0.405	
2040	30,000	222.7	0.000135	62,063	0.483	
Scenario 2 - DEN Nonstop/Second ORD Flight						
2020	29,000	163.2	0.000178	61,034	0.475	
2025	30,500	171.7	0.000178	61,633	0.495	
2030	33,000	185.8	0.000178	62,033	0.532	



SLN could be paired with other EAS markets to provide three-hub service.

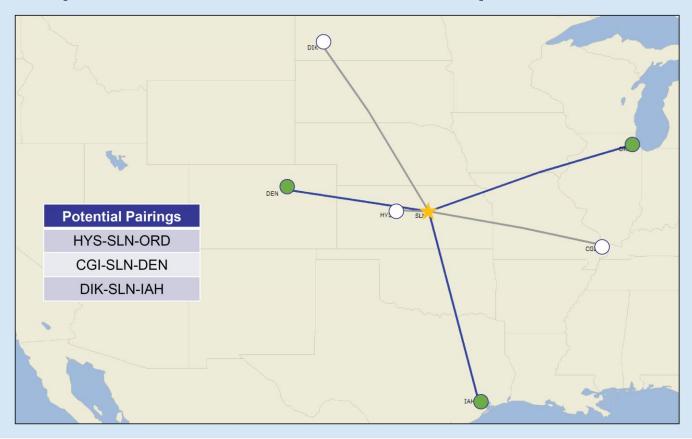




Table 2G:

Scheduled Passenger Enplanement Projections

Year	SLN Scheduled Enplaned	U.S. Regional Enplanements (millions)	SLN Market Share	Salina Micro Population	Travel Propensity Factor (TPF)		
Scenario 3 - Third Destination							
2020	39,700	163.2	0.000243	61,034	0.650		
2025	41,800	171.7	0.000243	61,633	0.678		
2030	45,200	185.8	0.000243	62,033	0.729		
2040	54,200	222.7	0.000243	62,063	0.873		
Planning Forecast							
2020	22,000	163.2	0.000135	61,034	0.360		
2025	31,000	171.7	0.000178	61,633	0.503		
2030	39,000	185.8	0.000210	62,033	0.629		



Exhibit 2E: Enplanemen t Forecasts



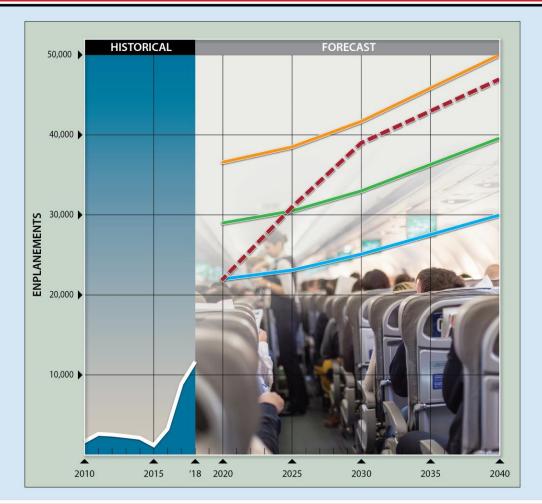




Table 2J:

Scheduled Airline Fleet Mix and Operations Forecast

Fleet Mix			Forecast					
Seat Capacity/Typ. Aircraft	2017	2018	2025	2030	2040	High Range		
71-85 /ERJ 175	0.0%	0.0%	0.0%	0.0%	10.0%	20.0%		
60-70/CRJ 700	0.0%	0.0%	0.0%	20.0%	50.0%	50.0%		
50-59/CRJ 200, -550	0.0%	83.7%	100.0%	80.0%	40.0%	30.0%		
40-49/ERJ 140	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
20-39/EMB 120	90.3%	3.7%	0.0%	0.0%	0.0%	0.0%		
10-19/B1900	9.7%	12.6%	0.0%	0.0%	0.0%	0.0%		
<10/PC-12	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		





Table 2J:

Scheduled Airline Fleet Mix and Operations Forecast

Fleet Mix			Forecast					
Seat Capacity/Typ. Aircraft	2017	2018	2025	2030	2040	High Range		
Average Seats per Departures	28.9	45.4	50.0	53.0	60.1	62.7		
Boarding Load Factor	48.9%	30.7%	51.7%	49.1%	52.1%	54.7%		
Enplanements per Departure	14.1	13.9	25.8	26.0	31.3	34.3		
Annual Enplanements	8,877	11,672	31,000	39,000	47,000	60,000		
Annual Departures	628	837	1,200	1,500	1,500	1,750		
Annual Operations	1,256	1,674	2,400	3,000	3,000	3,500		



Exhibit 2F: Terminal Forecast Summary

		FORECAST						
	2018	2025	2030	2040	High Range			
AIRLINE ENPLANEMEN TS								
Annual Enplanements								
Scheduled Airline	11,672	31,000	39,000	47,000	60,000			
Unscheduled Airline	4,305	5,000	5,000	5,000	9,000			
Total Annual Enplanements	15,977	36,000	44,000	52,000	69,000			
Peak Scheduled Enplanements		No.						
Peak Month	1,329	2,976	3,744	4,512	5,760			
Design Day	51	110	152	183	223			
Design Hour	35	85	108	120	141			
SCHEDULED AIRLINE OPERATIONS								
Annual Scheduled Operations								
Operations	1,674	2,400	3,000	3,000	3,500			
Departures	837	1,200	1,500	1,500	1,750			
Peak Scheduled Departures								
Peak Month	162	216	262	262	308			
Design Day	3	4	5	5	6			
Design Hour	1	2	2	2	2			



QUESTIONS?



Terminal Area Master Plan Project Schedule

	Element	Months									
otice to Proceed —	→	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY
Project Managem	ent		-	<u></u>			_	s.			e .
Inventory Existing	g Terminal										
Terminal Forecas	t Update										
Terminal Capacit	y & Facility Requirements			335							
Terminal Area Al	ternatives Anaylsis										
Recommended Concept/Financial Feasibility									Ĭ		
Meetings/Final De	ocumentation										
-	Staff Review/Coordinations Meetings (3)				MTG		MTG		MTG		
	Airport Authority Update/ Approval Meetings (4)		VC	MTG	VC	MTG	VC	MTG	VC	MTG	
KEY: TTG - Meeting C - Video Conference	Terminal Area Plan Technical Report									DF	F
OF - Draft Final - Final	Update ALP and Terminal Area Plan Drawings			HO				4			

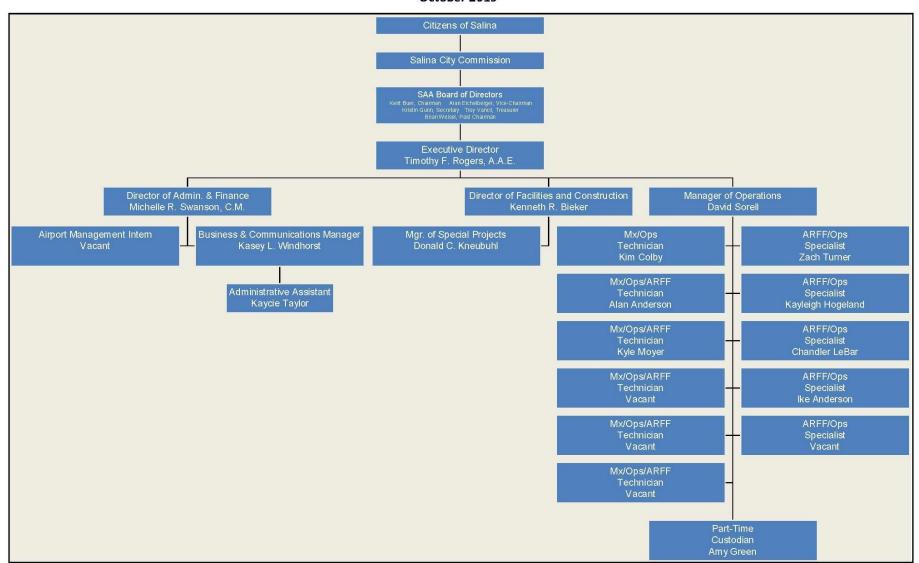




Staff Reports



October 2019



Announcements

1 Vision Aviation Ribbon Cutting - October 25, 2019 12:00 - 1:00 PM





Location Maps

Tim Rogers, A.A.E.

KSLN Airfield Diagram

