## Salina Airport Authority Board of Directors Regular Meeting

December 19, 2018



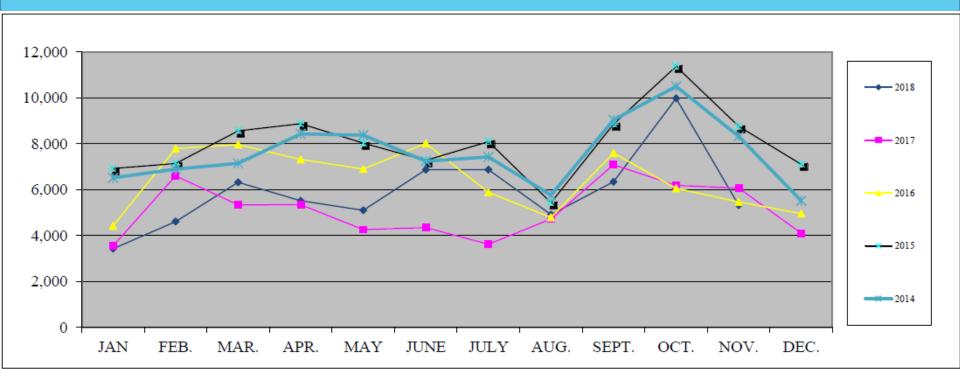
# Review of Airport Activity & Financial Reports

Tim Rogers, A.A.E.

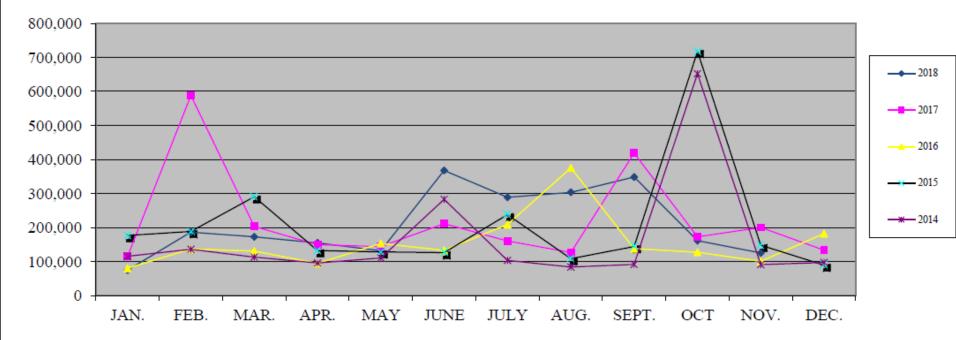
Shelli Swanson, C.M.



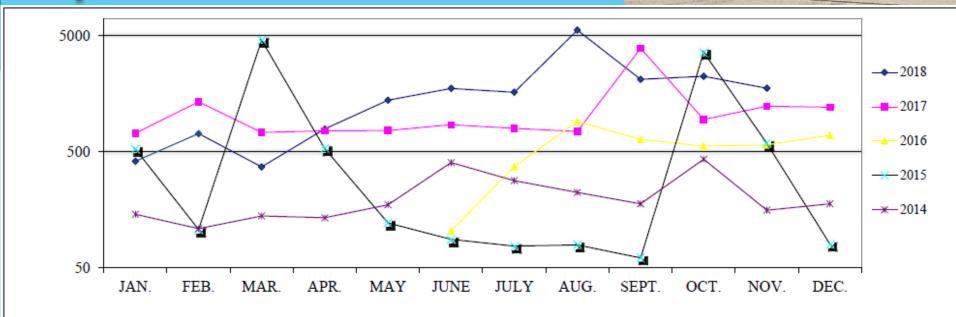
### Air Traffic



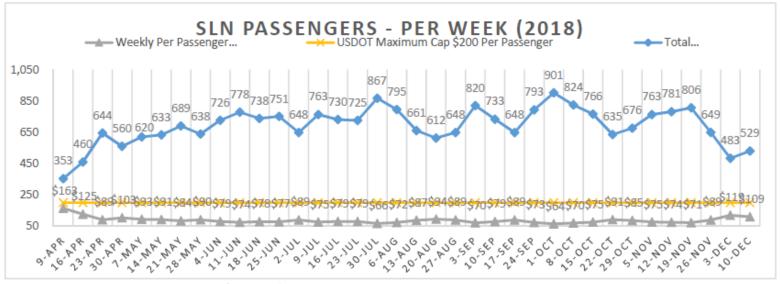




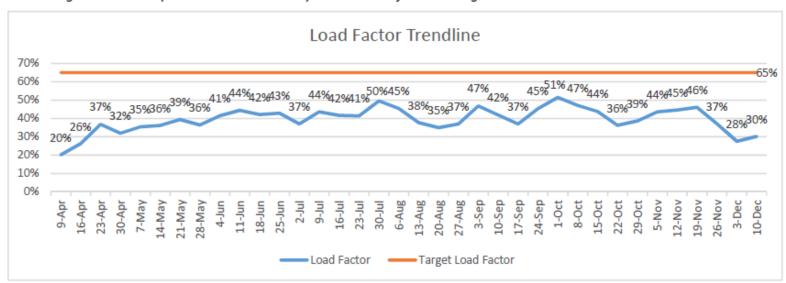




## Weekly Enplanements and Load Factor

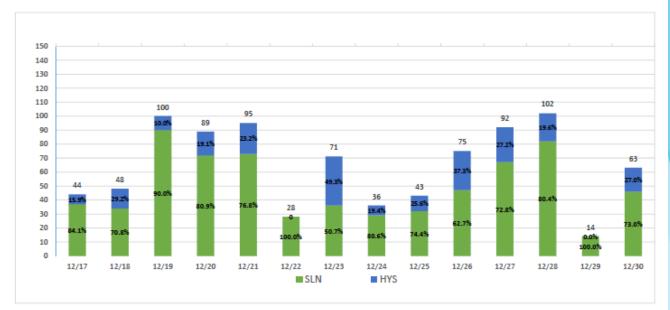


- \* Subsidy per passenger based on \$57,597/week
- \* Passenger numbers reported are unaudited by SKW and subject to change

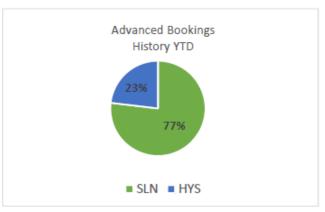


**Advanced Bookings** 

|                                 |                       |        |        |        |        |        |        |        |        |        |        | 1      |        |        |
|---------------------------------|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                 | 2018 SkyWest Airlines |        |        |        |        |        |        |        |        |        |        |        |        |        |
| Advance Bookings - Enplanements |                       |        |        |        |        |        |        |        |        |        |        |        |        |        |
| Pax Composition (SLN and HYS)   |                       |        |        |        |        |        |        |        |        |        |        |        |        |        |
|                                 | Mon                   | Tue    | Wed    | Thu    | Fri    | Sat    | Sun    | Mon    | Tue    | Wed    | Thu    | Fri    | Sat    | Sun    |
|                                 | 12/17                 | 12/18  | 12/19  | 12/20  | 12/21  | 12/22  | 12/23  | 12/24  | 12/25  | 12/26  | 12/27  | 12/28  | 12/29  | 12/30  |
| SLN                             | 37                    | 34     | 90     | 72     | 73     | 28     | 36     | 29     | 32     | 47     | 67     | 82     | 14     | 46     |
| HYS                             | 7                     | 14     | 10     | 17     | 22     | 0      | 35     | 7      | 11     | 28     | 25     | 20     | 0      | 17     |
| Total Pax per day               | 44                    | 48     | 100    | 89     | 95     | 28     | 71     | 36     | 43     | 75     | 92     | 102    | 14     | 63     |
| Load Factor                     | 29.33%                | 32.00% | 66.67% | 59.33% | 63.33% | 56.00% | 71.00% | 24.00% | 28.67% | 50.00% | 61.33% | 68.00% | 28.00% | 63.00% |







### Financial Reports

## Salina Airport Authority Profit & Loss Budget Performance November 2018

|                               | Nov 18   | Jan - Nov 18 | YTD Budget | \$ Over Budget | % of Budget | Annual Budget |
|-------------------------------|----------|--------------|------------|----------------|-------------|---------------|
| Ordinary Income/Expense       |          |              |            |                |             |               |
| Income                        |          |              |            |                |             |               |
| Total Airfield revenue        | 63,370   | 725,732      | 639,833    | 85,899         | 113%        | 698,000       |
| Total Building and land rent  | 103,748  | 1,283,434    | 1,235,163  | 48,271         | 104%        | 1,347,450     |
| Total Other revenue           | 11,283   | 326,108      | 163,625    | 162,483        | 199%        | 178,501       |
| Total Income                  | 178,401  | 2,335,274    | 2,038,621  | 296,653        | 115%        | 2,223,951     |
| Gross Profit                  | 178,401  | 2,335,274    | 2,038,621  | 296,653        | 115%        | 2,223,951     |
| Expense                       |          |              |            |                |             |               |
| Total Administrative expenses | 137,302  | 1,450,512    | 1,313,632  | 136,880        | 110%        | 1,433,050     |
| Total Maintenance expenses    | 74,933   | 751,679      | 686,281    | 65,398         | 110%        | 750,670       |
| Total Expense                 | 212,235  | 2,202,191    | 1,999,913  | 202,278        | 110%        | 2,183,720     |
| Net Ordinary Income           | -33,834  | 133,083      | 38,708     | 94,375         | 344%        | 40,231        |
| Other Income/Expense          |          |              |            |                |             |               |
| Total Other Income            | 13,783   | 3,422,957    | 3,228,074  | 194,883        | 106%        | 3,519,262     |
| Total Other Expense           | 287,140  | 3,158,539    | 3,158,539  | 0              | 100%        | 3,445,679     |
| Net Other Income              | -273,357 | 264,418      | 69,535     | 194,883        | 380%        | 73,583        |
| Net Income                    | -307,191 | 397,501      | 108,243    | 289,258        | 367%        | 113,814       |
|                               |          |              |            |                |             |               |

#### Financial Reports

## Salina Airport Authority Capital Additions Budget vs. Actual

As of November 30, 2018

|                                | Nov 18 | Jan - Nov 18 | Annual<br>Budget | +/- Annual<br>Budget | % of Annual<br>Budget |
|--------------------------------|--------|--------------|------------------|----------------------|-----------------------|
| ASSETS                         |        |              |                  |                      |                       |
| Total Airfeld                  | 0      | 1,652,786    | 1,742,391        | -89,605              | 95%                   |
| Total Buildings & Improvements | 6,540  | 90,649       | 45,000           | 45,649               | 201%                  |
| Total Equipment                | 4,567  | 163,358      | 56,650           | 106,708              | 288%                  |
| Total Land                     | 6,231  | -67,403      | 1,203,000        | -1,270,403           | -6%                   |
| Total Fixed assets at cost     | 17,338 | 1,839,390    | 3,047,041        | -1,207,651           | 60%                   |

# 2019 Operating Plan and Budget

Tim Rogers, A.A.E.

Shelli Swanson, C.M.

#### 2018 Priorities - Status

#### 2018 Priorities

- Continued fuel flowage growth
- Market available buildings, hangars and development lots
- Continue air service development and marketing efforts
- Initiate an airport master plan update to determine future terminal building requirements
- Support implementation of the K-State Polytechnic Global Aeronautics Initiative •
- Complete Hangar H724 lease and renovations with the K-State Foundation
- Complete Beechcraft Road reconstruction and streetscaping project
- Secure grant funding for improvements within the Beechcraft Rd Redevelopment District
- Complete the Schilling Project CAD/ROD and prepare for mediation
- Taxiway Bravo reconstruction
- Runway 12/30 slurry seal and markings
- New ARFF vehicle bidding, grant award and purchase
- Update and replace obsolete airfield maintenance equipment
- Complete the 2018 Salina Airport and Airport Industrial Center Economic Impact Report
- Prepare a statement of Airport Industrial Center development objectives
- Support community efforts to attract and retain skilled workforce

#### 12/19/18 Status

- Stable 7% less than 2017
- Vacancy rate down to 29%
- Over 2.5 million impressions
- Coffman Associates selected. Grant funding pending
- Committee & Subcommittee work completed
- On hold pending final GAI report
- Completed
- Deferred to 2019
- CAD completed
- Completed
- Completed
- ARFF #7 has been delivered
- New Ford Explorer & DRMO equipment
- Draft report by 12/31/2018
- Deferred to 2019
- Chamber & SATC are active partners

## 2019 Priorities -On Course for Success

- Continued fuel flowage growth
- Market available buildings, hangars and development lots
- Continue air service development and marketing efforts
- Complete an airport master plan update to determine future terminal building requirements
- Support implementation of the K-State Polytechnic Global Aeronautics Initiative final report
- Secure grant funding for hangar and building exterior improvements within the Beechcraft Road Redevelopment District
- Complete the Schilling Project mediation and Consent Decree phases
- Update and replace obsolete airfield maintenance equipment
- Publish and distribute the 2018 Salina Airport and Airport Industrial Center Economic Impact Report
- Review Airport Industrial Center development objectives and options
- Contract with the Salina Chamber for services to attract and retain a skilled aerospace workforce
- Increase cash reserves by \$100,000
- Secure FAA grant funding for the Taxiway Delta Extension project
- Support 2019 FOL deployments
- Actively pursue DoD projects in partnership with the State of Kansas, City, County, Chamber
   & SCEDO (Baker Donelson engagement)
- Complete a T-Hangar construction feasibility study
- Retain current SAA staff members and add one part-time maintenance/custodial person

#### 2019 Budget Summary

Salina Airport Authority 2019 Budget Summary

|   |                            | Daaget                      | Julilliary                |                              |                              |            |                                  |
|---|----------------------------|-----------------------------|---------------------------|------------------------------|------------------------------|------------|----------------------------------|
| 12/17/2018  |                            |                             |                           |                              |                              |            |                                  |
|   |                            |                             |                           |                              |                              |            |                                  |
|   | 2015 Actual                | 2016 Actual                 | 2017 Actual               | 2018 Budget                  | 2019 Budget                  | 2018/2     | 019                              |
| Operating Income                                    | 2013 Actual                | 2010 Actual                 | 2017 Actual               | 2010 Budget                  | 2015 Budget                  | +/-        | %                                |
| Airfield revenue                                    |                            |                             |                           |                              |                              | 7/-        | 70                               |
| Fuel Flowage Fees                                   | \$ 189,532                 | \$ 145,280                  | \$ 202,728                | \$ 198,000                   | \$ 200,000                   | \$ 2,000   | 1.09                             |
| Hangar rent   | 472,454                    |                             |                           |                              | 576,307                      |            | 32.59                            |
| Landing fees  | 7,668                      |                             |                           |                              | 25,000                       |            | 66.79                            |
| Ramp rent   | 49.851                     |                             |                           |                              | 50.000                       |            | 0.09                             |
| Total Airfield revenue                              | 719,505                    |                             |                           |                              | 851,307                      | \$ 153,307 | 22.09                            |
|   |                            |                             |                           |                              |                              |            |                                  |
| Building and land rent                              |                            |                             |                           |                              |                              |            |                                  |
| Agri land rent                                      | 53,673                     | 56,354                      | 55,774                    | 55,000                       | 56,000                       | \$ 1,000   | 1.89                             |
| Building rents                                      | 815,922                    | 919,606                     | 1,028,932                 | 1,072,950                    | 1,126,660                    | \$ 53,710  | 5.09                             |
| Land rent   | 189,200                    |                             | 216,391                   | 210,000                      | 225,030                      |            | 7.29                             |
| Tank rent   | 9,540                      |                             |                           |                              | 11,970                       |            | 26.09                            |
| Total Building and land rent                        | 1,068,335                  | 1,174,553                   | 1,310,833                 | 1,347,450                    | 1,419,660                    | \$ 72,210  | 5.49                             |
|   |                            |                             |                           |                              |                              |            |                                  |
| Other revenue                                       |                            |                             |                           |                              |                              |            |                                  |
| Airport Promotion                                   | 17                         | 31,185                      |                           |                              | 110,000                      |            | 40.19                            |
| Commissions   | 20,710                     |                             | 36,544                    |                              | 35,000                       |            | 0.09                             |
| Other income  | 67,953                     |                             |                           |                              | 80,000                       |            | 23.19                            |
| Total Other revenue                                 | 88,663                     |                             |                           |                              | 225,000                      | 46,500     | 26.19                            |
| Gross Operating Income                              | \$ 1,876,503               | \$ 1,956,866                | \$ 2,213,300              | \$ 2,223,950                 | \$ 2,495,967                 | \$ 272,017 | 12.39                            |
|   |                            |                             |                           |                              |                              |            |                                  |
| Operating Expense                                   |                            |                             |                           |                              |                              |            |                                  |
| Administrative expenses                             |                            |                             |                           |                              |                              |            |                                  |
| A/E, consultants, brokers                           | \$ 19,904                  | \$ 33,076                   |                           | 28,000                       | 21,000                       |            | -25.09                           |
| Airport promotion                                   | 9,722                      | 44,998                      | 72,558                    | 86,500                       | 194,950                      | 108,450    | 125.49                           |
| Bad Debt Expense                                    | 3,422                      | 2,191                       | -                         | -                            | 15,000                       | 15,000     | 100.09                           |
| Computer/Network Admin.                             | 12,096                     | 16,049                      | 15,298                    | 13,750                       | 19,143                       | 5,393      | 39.29                            |
| Dues and subscriptions                              | 20,781                     | 23,047                      | 26,970                    | 25,500                       | 25,000                       |            | -2.09                            |
| Employee retirement                                 | 185,676                    | 31,386                      | 41,605                    | 75,307                       | 82,685                       | 7,378      | 9.89                             |
| FICA and medicare tax expense                       | 50,468                     | 51,886                      | 57,094                    | 60,576                       | 63,289                       | 2,713      | 4.59<br>-15.09                   |
| Industrial development<br>Insurance, medical        | 176,485                    | 15,000                      | 25,000                    | 50,000<br>224,634            | 42,500<br>225,000            |            | -15.09                           |
| Insurance, medical<br>Insurance, property/liability | 145,433                    | 164,895<br>142,859          | 191,254<br>142,721        | 144,862                      | 175,000                      | 30,138     | 20.89                            |
| Kansas unemployment tax                             | 143,433                    | 709                         | 769                       | 1.000                        | 1,000                        |            | 0.09                             |
| Legal and accounting                                | 41,905                     | 31,129                      | 19,274                    | 32,500                       | 32,500                       |            | 0.09                             |
| Office salaries                                     | 389,267                    | 431.540                     | 462,291                   | 488,020                      | 497,780                      |            | 2.09                             |
| Office Supplies                                     | 6,487                      | 8,394                       | 8,125                     | 7,000                        | 6,000                        |            | -14.39                           |
| Other administrative expense                        | 4,444                      | 6,216                       | 9,523                     | 5,000                        | 10,875                       | 5,875      | 117.59                           |
| Postage   | 2,030                      | 1,769                       | 2,165                     | 3,000                        | 3,000                        |            | 0.09                             |
| Property appraisal expense                          | 2,030                      | 1,709                       | 2,103                     | 3,000                        | 3,000                        | _          | 0.09                             |
| Property tax expense                                | 154,466                    | 151.003                     | 151,239                   | 145,000                      | 162,625                      | 17.625     | 12.29                            |
| Special Events                                      | 134,400                    | 131,003                     | 389                       | 1,000                        | 1,000                        | 17,023     | 0.09                             |
| Telephone   | 16,565                     | 16,318                      | 17,608                    |                              | 18,375                       | 875        | 5.09                             |
| Training  | 4,824                      | 1.411                       | 17,008                    | 5.000                        | 7,000                        |            | 40.09                            |
| Travel and meetings                                 | 8,386                      | 9.805                       | 9,770                     | 11,500                       | 12,000                       |            | 4.39                             |
| Total Administrative expenses                       | \$ 1.253,045               |                             |                           |                              | \$ 1,615,722                 |            | 13.39                            |
| The openior   | 1,20,013                   | 2/100/001                   | 2,001,233                 | Lytesports                   | IN INTO LE                   | 200,074    | 10,0                             |
| Maintenance expenses                                |                            |                             |                           |                              |                              |            |                                  |
| Airfield maintenance                                | 16,812                     | 33,712                      | 23,071                    | 30,000                       | 30,900                       | 900        | 3.09                             |
| Airport Security                                    | 793                        | 582                         |                           |                              | 4,000                        |            | 700.09                           |
| Building maintenance                                | 34,998                     |                             |                           |                              | 49,650                       |            | 4.59                             |
| Equipment fuel and repairs                          | 63,791                     | 64,407                      | 123,747                   |                              | 90,000                       |            | 38.59                            |
| Fire Services                                       | 14,511                     |                             | 16,718                    |                              | 19,000                       |            | -5.09                            |
| Grounds maintenance                                 | 2,117                      | 3,396                       |                           |                              | 4,500                        |            | 12.59                            |
| Maintenance salaries                                | 308.435                    |                             |                           |                              | 364,950                      |            | 6.8                              |
|   |                            |                             | 16,602                    |                              | 20,000                       |            | 0.0                              |
| Other maintenance expenses                          | 13.716                     | 15,403                      |                           |                              |                              |            |                                  |
| Other maintenance expenses<br>Snow removal expense  | 13,716<br>1.936            |                             |                           |                              |                              | -2,000     | -9.19                            |
| Snow removal expense Utilities                      | 13,716<br>1,936<br>241.064 | 3,163                       | 514                       | 22,000                       | 20,000                       |            |                                  |
| Snow removal expense<br>Utilities                   | 1,936<br>241,064           | 3,163<br>225,174            | 514<br>254,180            | 22,000<br>200,000            | 20,000<br>240,000            | 40,000     | 20.09                            |
| Snow removal expense                                | 1,936                      | 3,163<br>225,174<br>714,188 | 514<br>254,180<br>896,488 | 22,000<br>200,000<br>750,670 | 20,000<br>240,000<br>843,000 | 40,000     | -9.19<br>20.09<br>12.39<br>13.09 |

Consideration of 2-year Airport Use Agreement with Long McArthur Ford, LLC.

Tim Rogers, A.A.E.

Shelli Swanson, C.M.

#### Staff Reports

- Aircraft Rescue and Fire Fighting Vehicle (ARFF #7)
- Terminal Building Overflow Parking Lot
- Fly Salina Marketing
- \$89 Fare (January 9<sup>th</sup> February 26<sup>th</sup>)
- Events











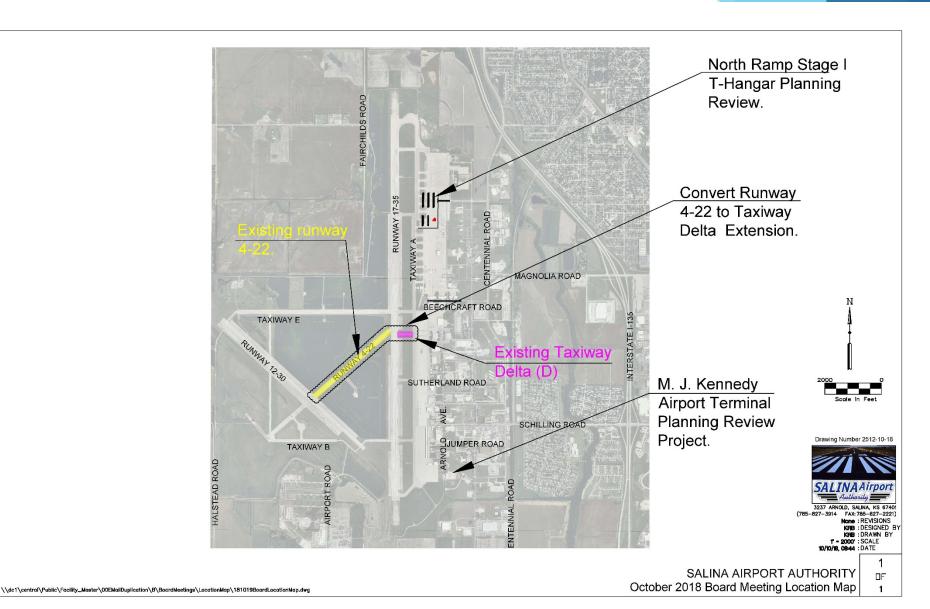
## **Executive Session**

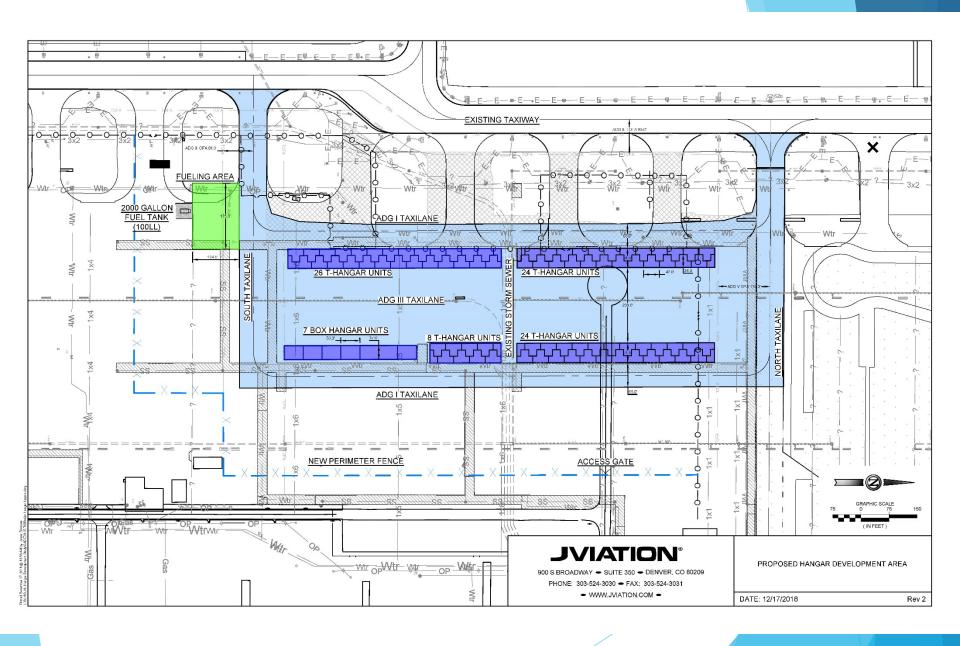


Adjournment

### **Location Maps**

Tim Rogers, A.A.E.





#### KSLN Tenant and Airfield Diagram

